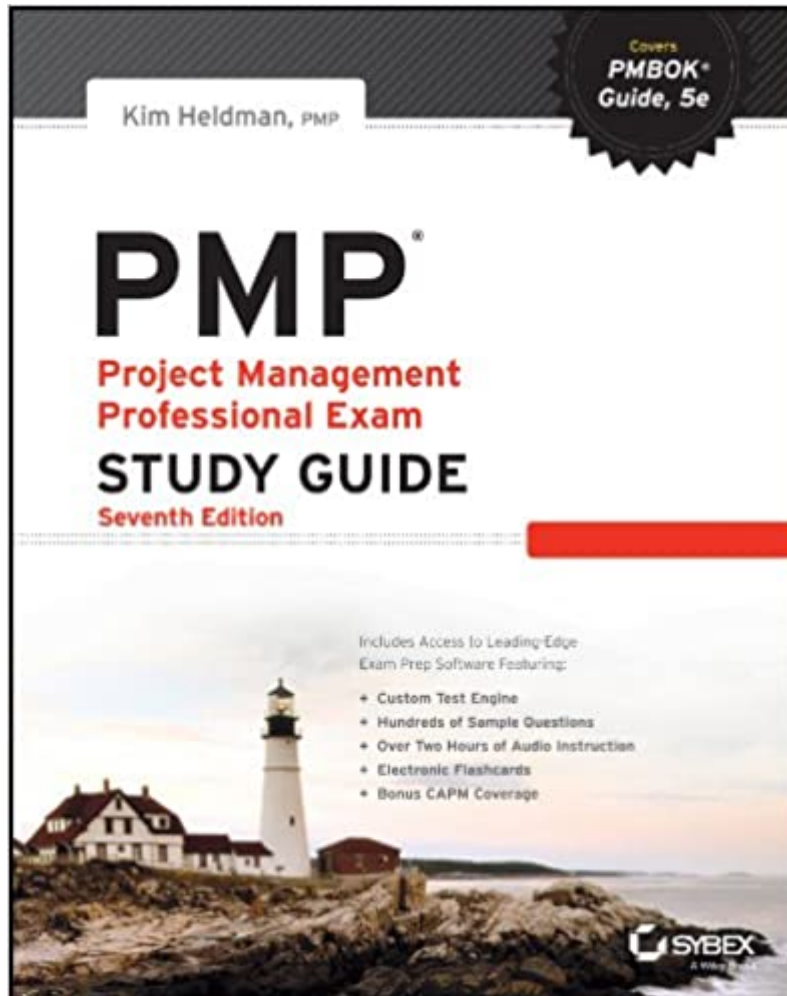


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# PMP: Project Management Professional Exam Study Guide



## Synopsis

The ultimate package for preparing you to take the PMP® exam Project management is one of the most desired skills in today's IT marketplace and the Project Management Professional (PMP) exam reflects your level of proficiency and preparedness as a project manager. This comprehensive study guide features the Sybex test engine with two practice PMP exams, electronic flashcards, two hours of audio review, as well as two bonus Certified Associate in Project Management (CAPM®) exams. The book covers a wide-range of project management and exam topics, concepts, and key terms. Not only does this must-have resource reflect the very latest version of the exam, it is written by popular project management expert Kim Heldman, who is the author of the six previous editions of this top-selling book. Prepares you to take the Project Management Professional (PMP) exam as well as the Certified Associate in Project Management (CAPM) exam, both offered by the Project Management Institute (PMI®) Covers all exam topic areas plus a wide range of project management processes, concepts, and key terms Uses real-world scenarios and How This Applies to Your Current Project sidebars to fully illustrate concepts Readers get access to invaluable study tools with testing software, practice exams, electronic flashcards, and over two hours of audio review PMP: Project Management Professional Exam Study Guide, Seventh Edition helps you prepare for the PMP exam and also serves as an essential resource for becoming a more astute project manager. (PMI, CAPM, PMP, and Project Management Professional are registered marks of the Project Management Institute, Inc.)

## Book Information

File Size: 10649 KB

Print Length: 696 pages

Publisher: Sybex; 7 edition (June 12, 2013)

Publication Date: June 12, 2013

Sold by: Digital Services LLC

Language: English

ASIN: B00DE87E5Y

Text-to-Speech: Enabled

X-Ray: Not Enabled

Word Wise: Enabled

Lending: Not Enabled

Enhanced Typesetting: Not Enabled

Best Sellers Rank: #213,418 Paid in Kindle Store (See Top 100 Paid in Kindle Store) #51 in Books > Business & Money > Management & Leadership > Project Management > PMP Exam #130 in Kindle Store > Kindle eBooks > Computers & Technology > Certification, Training & Reference #571 in Books > Computers & Technology > Certification

## Customer Reviews

I recently passed my PMP using Rita Mulcahy's, Andy Crowe's, and Kim Heldman's study guides. Using all three was a deliberate study strategy: I chose not to take an instructor-led prep course and study on my own. Rita's was very good, but it did include some extra Rita-isms that I found to be distracting. Also, Rita didn't provide any external resources (web, audio) unless you pay more money. Andy's, in my opinion, was the best stand-alone resource. His writing style and organization were superior to the other two volumes. Also, Andy provided a week's worth of video lessons with the book. Kim's, in my opinion, was the least useful of the three. However, Kim did cover some material that the other two missed that did actually appear on my exam. Kim also provided an audio review with the study guide that I found to be useful. Overall, I prefer the multiple text study method. If I had to choose one, I'd go with Andy Crowe.

This book helped me pass PMP exam on my first try. It is well organized and helps one think through PM processes and how they are related. This approach to PM helps tremendously on the exam - interrelationships is a big clue to success for passing the exam - especially for situational questions, of which there are many in the exam in all process areas. Using process flow to mind-map PM also mitigates the need to memorize all the gazillions of ITTOs, which I did not bother to memorize - and still passed. A suggestion for the book: the questions and answers in the Heldman text are much wordier than the actual exam that I took. Stated another way, the actual exam questions and answers were much shorter. An additional suggestion for the text is to include a few cost/schedule diagrams and how to interpret them (S-Curve diagrams with multiple variables plotted, etc.). I recommend this book and the price is right, especially with the online resources. Finally, concentrate on the simple/basic earned value equations, no need to go too deep there. Good luck.

I am truly divided on my opinion on this book. I feel that there are some wonderful things about it, beyond being a mere study/prep guide. At the same time, as a study guide, it cannot stand alone and I felt I needed additional books. Let me discuss both of these aspects. First, I will tell you that

this is one of the most-read books in my household. Not only have I been studying for the exam for a long time, but I also use this book in my everyday work as a project manager. Why? Because the way it is written, it is almost like a guide to running your project. Each chapter proceeds in order of the activity as it would be pursued. It also includes an ongoing story or example about how that activity would be done, which often helps us remember. We learn best from stories, it turns out. I can easily skip these now as I review the materials, as they - like all other special sections of the book - are easily distinguishable and skipped. There is also a useful summary at the end of each chapter along with practice questions. The practice questions really make it clear - did you skim it or did you really absorb the material? Kim also has a category of things about applying this to your projects in real life. As I said, this was like my bible when I started out in my job (taking on many more PM responsibilities than in past PM roles). Now I've read the PMBOK too. the PMBOK is organized by process area. It's great for studying for the PMP exam itself. However, Kim's book is great for learning the PMBOK for applying to REAL LIFE. The Good: Look at everything that is included. It isn't just a book. The CD also includes flashcards (though you should make your own - the act of creating them is what counts), sample exams, chapter review questions in a digital format, a glossary of terms and audio content. I had owned this book for over a year before I realized the extra content on the CD was there. Kim includes some great ways to memorize things and I love the little call-outs that tell you that you really need to memorize something for the exam. I love that all the EVM formulas were put together, after being explained at length, and all the Quality methodologies. The whole book has call-outs that help you focus on what you really need to remember for the test. The Bad: The Test Engine that was included seemed to score some questions wrong. I found it frustrating to work with, and the answer keys weren't as descriptive about WHY the answers were right or wrong. The format of the book, though good for other reasons, is not good for study & review. If you realize that your main weakness is "Quality" or "Procurements", there isn't one chapter covering all aspects of these. You can't easily figure out the difference between Plan and Conduct Procurements. The Process Area knowledge is spread across the book in various chapters. Again, useful for every day application, but not so great for reviewing weak areas.

This book has tons of errors including: Answers don't match questions The questions are improperly written and completely ambiguous It uses acronyms in the questions which are not used in the text Also, it is not well organized. It looks like they just randomly put several subject areas into different chapters. What a nightmare!

I really liked the overall experience with this amazing book. Kim starts by stating that the book is not only intended to be your guide for the exam but for your daily work as a Project Manager. I often found comments from Kim saying "in practice you will do it this way, but for the exam, remember that one" so by the end of the book you are not only ready to take the exam and pass it on the first try (like I did) but to practice the profession in a reliable way. I found every concept very clear and all subjects were not only explained but organized in the natural order of the project life for easy understanding. I only found a subject or two in the exam that were not covered in this book (less than 5 questions out of 400). Kim really nailed it; no wonder I've been told that the people who pay for the exam prep courses are taught by teachers using this as textbook.

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